School Development Plan

<u>2017-18</u>

'At St Nicholas we nurture everyone to be the best we can be, in a caring and inclusive Christian environment.'

UNCRC Article 29: All children have the right to learning that allows you to become the best that you can be.'

Ethos Statement

We recognise the historic foundation of our school and work in partnership with the Church to provide high quality education within the context of Christian beliefs and practice. We encourage an understanding of the meaning and significance of the teachings of Christ, alongside promoting tolerance and respect for other cultures and faiths, and those expressing no faith. The Christian values of Love, Hope and Trust are at the centre of all the experiences we provide and permeate all we do.

Aims

OUR CORE AIM: TO DELEVOP HAPPY, WELLL ROUNDED, CONFIDENT INDIVIDUALS WHO ACHIEVE THEIR POTENTIAL AS A RESULT OF A WEALTH OF EXPERIENCES!

We achieve this by:

- Working in partnership with parents, the church and wider community
- Building children's self- confidence and self belief by encouraging a 'can-do 'attitude and by celebrating their successes (**Positive** learning attitudes)
- Promoting respect, tolerance and understanding for one another (Rights respecting ethos)
- Delivering a relevant and inspirational curriculum that incorporates choice and creative thinking

Priority 1: Effective Leadership and Management

Key Priority :	Key Priority : To continue to strengthen accountability							
Linked to : Priority 1 -5 Governors Action Plan 2017-2018								
Background to P	Priority							
In 2015-16 there were significant changes to the FGB and a reorganisation of staff due to redundancies. Our 2016-17 SDP and Governors Action Plan ensured new governors were supported and trained, to maximise their effectiveness. This year we have two further new appointments, together with staff changes in KS1 and KS2. We therefore need to ensure a smooth transition and consider further succession planning, to secure a collective understanding of the School's priorities and actions, and their subsequent impact.								
Pupil numbers are	also increasing so we need to consider tl	he current provision	, in conjunction wit	h the Diocese.				
Develop ofDevelop clear	<u>ves</u> engthen FGB and accountability of all sta distinctive and effectiveness as a church ear succession planning to secure future s e future of the school , including a review	school stability for the scho						
Governors Moni								
\triangleright	FGB meetings – Headteacher's Executive	Reports						
\triangleright	Evaluation of Inspection Data Dashboard	(and other external	and internal data)	; attend SEP meetings				
\blacktriangleright	Termly Monitoring of Literacy – particula	nr focus on phonics /	boys progress in R	D WR and MA				
\checkmark	Termly Monitoring of Maths -focus on the	ne More Able and th	ose with the poten	tial to exceed expectations				
\triangleright	Foundation Governors – Termly Ethos Me	eeting – Linked to SIA	MS and Governors	Action Plan 2017-2018				
Objective	ACTIONS	KEY PEOPLE	TIMESCALE RESOURCES COSTS	OUTCOME /IMPACT	MONITORING- How will we know? /EVIDENCE			

Further Strengthen	Review Governors Action Plan(GAP)	Headteacher TM	October 2017	Governors can confidently articulate the Schools	SEP reports
our FGB	following Data Analysis to ensure it aligns with SDP Present to FGB on 31 ST October 2017	Rev Lydia	Ongoing Termly reviews	Strengths and areas of development and the steps being taken to address these as set out in the SEF	FGB minutes ; Committee Minutes
	Robert Wellen (Clerk) to continue signpost Governors to relevant training Publish GAP on WEBSITE and signpost	RoberT Wellen (Clerk)		Can answer 2 key questions: How well are we doing? Are we getting value for money? Governors continue to effectively support and challenge	Subject Leaders Reports Headteachers
	parents - Review Termly Termly DATA snapshot Mtg	Rev Lydia (FGB)			Executive Summaries SEF
		HT / CW / CL			SEF
To maintain the	Rev Lydia to attend Diocesan Briefings	Ethos Group	10 th October 2017	Staff are confident to teach RE and are incorporating the	Ethos Mtg Minutes
distinctiveness and effectiveness of St Nicholas CE Primary	HT and RE coordinator to attend SIAMS Training RE Lead to attend SACRE Mtg	HT / IF / REV LYDIA / LR	February 2018 Autumn Term	conceptual as well as the informative elements;. Full complement of FG	Governor feedback Subject Leader
School as an outstanding Church School. (SIAMS	Whole School focus on the teaching of Creation – RE to lead		2017	All FG to be familiar with SIAMS report/ SEF and Action Plan.	monitoring SIAMS Self
Inspection due)	and monitor		Last Thursday of	Links between the school and church strengthened	Evaluation Form
	Further develop the planning and evaluation of CW	Pupils / Class Teachers	each Half term Termly – Focus	Foundation Governors are increasingly involved in developing and monitoring our distinctiveness;	Learning Walks CW Evaluations
	We have a separate SIAMS Self Evaluation Form and Action Plan that sets out our key priorities in		related to key priorities on our SIAMS ACTION	FG has a growing confidence of their role and impact they can have on the school	
	terms of Collective worship , RE , Environment and Leadership and Management		PLAN	FG can confidently answer the following core questions:	
	Management			Core Question 1 : How well does the school, through its distinctive Christian character, meet the needs of all learners?	
				• Core Question 2: What is the impact of Collective	

				 Worship on the school community? Core Question 3: How effective is the Religious Education? Core Question 4: How effective are the leadership and management of the school as a church school? The whole community has a deeper understanding of what makes us distinctive 	
Develop clear succession planning to secure future stability for the school	 Appoint Year 1 teacher New KS2 Teacher to shadow HT and link Governor when monitoring Maths LI (EYFS TEACHER) to shadow current Literacy Lead, HT and link Governor when monitoring Literacy Joint Data Analysis with KS2 Teacher and LI Audit of CPD needs through appraisal Joint observations / LW with HT 	нт / cs / ц	October – November 2017 (Appointments commence Jan 2018 Termly Appraisal Ongoing throughout the year New	New subject leaders can confidently articulate the strengths and areas of development. Sustained improvement has been achieved	Monitoring notes Data Snap- shots Appraisal Reports to governors LW / Lesson observation notes
Review the future of the school , including a review of the current accommodation	 Projected pupil numbers to be shared with Resources Committee and classroom extension proposals considered TM to meet with Dioscean scan Surveyor and submit LCVAP bid 	Michael T – Diocese HT / Resources committee	September 2017 Work would commence Summer 2018 £ 88 000 (10% payable to the school)	Provision has been enhanced and meets the needs of our growing pupil population	Project Bid / Drawings / Schedule Resources Minutes

	31 st October 2017	

Priority 2: Quality Teaching, Learning and Assessment

• Key Priority : Teaching is remains consistently good leading to outstanding across the school

Background to Priority

Teaching and Learning Summary July 2017

- Formal observations, book and planning scrutiny and learning walks indicate that teaching is good across and in some cases outstanding, resulting in better rates of progress and attainment, than this time last year.
- > Strategic deployment of staff has positively impacted on standards and we will continue to utilise staff strengths next year
- > Regular data review meetings have helped increase accountability and an understanding of the data journey
- > Baseline continues to be strengthened due to regular moderation and CPD and is resulting in less children 'dropping off'

In an effort to sustain and strengthen the quality of teaching, in 2016-17, we adopted a whole school approach to the teaching of Grammar, Punctuation and Spelling and implemented the RWI programme in Reception and KS1. Maths No Problem was introduced in Year 1 in 2016-17 and was implemented in Year 2 and 3 in September 2017. Staff continue to be fully involved in evaluating and improving the quality of teaching and learning, which remains at the heart of all we do. (See: *Planning for Progress'* 'High Quality Formative Assessment' that forms part of our 'Assessment *Policy'* 2017)

- Maintain the FOCUS on developing High Quality Formative Assessment to further enhance the quality of teaching and learning, with a particular focus on Marking /Effective feedback (oral and written) Teacher Pupil ; Pupil to Pupil (*Appraisal Focus 2017-18*)
- Further develop the teaching of Maths , promoting fluency alongside mastery from EYFS to Year 6 ;
- Embed Science assessment and monitoring
- Develop comprehension skills to enable our more able and those who could exceed expectations in Reading.

Governors Monitoring/Leadership Monitoring :

- Literacy and Maths monitoring book scrutiny / Learning Walk Focus
- Are there visible signs of progress as a result of effective marking/feedback?
- Are there sufficient opportunities for children to apply their learning in a variety of contexts?
- Are more able being sufficiently challenged?
- Does the learning environment support and reflect our key priorities

\triangleright	Data Analysis /	HT e	executive	summary
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TARGET	ACTIONS	KEY PEOPLE	TIMESCALE RESOURCES COSTS	OUTCOME	MONITORING- How will we know?
Meaningful Manageable Marking that impacts positively on children's learning (Appraisal Focus 2017-18) (HT Key Stage Leaders	X 3 Supply	Staff have mastered meaningful , manageable marking . Children are clear about what they are doing well and how to improve? Good rates of progress for ALL groups The gender gap is narrowed All groups are appropriately	Learning walks Pupil interviews Book Scrutiny Data

	Gallery time Share and compare			challenged O% drop off and percentage gains Vulnerable groups have made at least good progress	
Sustain and strengthen improvements in Maths	 Maths Leader to revisit expectations with all staff Questioning Mastery approach Working walls Fluency in basic skills(TABLES is a particular focus) SNAPPS Flexible groupings Effective formative assessment Instant intervention- mantra 'Keep up not catch up' Moderation – INHOUSE / pyramid Staff to visit other leading practitioners Identified staff to participate in Pyramid Coaching initiative Learning Works – clear focus on : Maths Learning Environments Reasoning / Using & Applying 	Maths Lead (TM) Termly Staff – Mtgs CA to observe Y6 Maths in WB LI Termly MTG / OBS Autumn Term	INSET DAY 1 st September Ongoing Termly Staff Mtgs 3 X a year	Teachers are more confident in delivering effective maths lessons Children are more engaged with maths and make good progress/ attain more highly (Increase in GD ACROSS THE SCHOOL) Children have a deep conceptual understanding and can apply their learning when solving increasingly complex problems Teachers are more secure in their judgements Children remain very positive about Maths Teachers skills are honed and understanding deepened Tables knowledge increased	Termly monitoring Lesson obs/Learning Walks Planning/book scrutiny Staff meetings Individual coaching Data

	Purchase Rockstar Tables				
To support and evaluate roll out of 'Maths No Problem' scheme in year 2/3	 Train Teachers and TAS in Maths No Problem Use baseline assessment and data to evaluate impact of scheme Support year 1 and Y3 teacher in delivering lessons Become familiar with online training resources Year 1 and Y3 teachers and Teaching Assistants to observe teaching in -house and neighbouring Primary School 	September 4 th 5 th 2017 TM / CR	Sept 2017 Weekly initially Approx £1000 initial cost for books and online resources Potentially ongoing if rolled out to whole school	Teacher is confident and effective using the approach Children in year 1 and 3 make accelerated progress and attainment is raised	Regular meetings with teacher Learning walks Co-teaching
Embed Science assessment and monitoring	 Science Leader to revisit expectations with all staff Prepare guidance for staff and deliver CPD re assessment materials and recording methods Science coordinator to monitor coverage Timetable Science – home – school projects 	CW September 2017 Half Termly Reviews- Staff – Meeting Termly formal monitoring	X 3 Supply Days	Assessment procedures for assessment in Science are clear and understood by all Increase in staff confidence Profile of Science remains high	Books / Planning / Data Assessments

Priority 3: Pupil Outcomes : Achievements and Standards

• Key Priority: To sustain improvement across the school and 'narrow the gap in relation to gender and vulnerable groups (PP, SEND) Background to Priority

Key Priorities: (SDP 2016-17)

- Attainment to be at least in line with 2017 national in EYFS, KS1 and KS2
- Increase the percentage of children achieving Greater depth at the end of EYS KS1 and KS2
- To aim for 0 %, drop off from the end of EYFS KS1(Y2) and the End of KS1 (Y2) KS2 (Y6)

OUTCOMES

Our outcomes at the end of EYFS, Year 1 Phonics, KS1 and KS2 were favourable against the 2017 NA and we have successfully addressed our 2016-17 Key Priorities (See Key Information : www.childokeford.dorset.sch.uk and SDP review 2016-17)

PROGRESS 2016-17

KS2 progress was positive in RD WR and MA and a significant improvement from 2016-17 .

The SEND / Literacy / Maths and Science reports presented to the School Development Committee and circulated to the FGB give a comprehensive account of progress in all year groups and specific groups. In short progress and attainment have improved in almost all subjects and for most groups compared to this point last year.

Identified Weaknesses

Year 2 Phonic Retake

The percentage of children achieving the year 2 phonic retake remains below the 2017NA, Although we made a 23% gain compared to this time last year, and have halved the number of children needing to retake in 2018, this will remain a focus. (SEE 'Quality of Phonic Provision – Reviewed 2017)

Gender Gap

Whilst boys have made good progress in writing and reading across the school, their attainment and progress will remain a focus across the curriculum (Appraisal Focus for some classes)

Girls performed less well against boys in Science

MATHS

Whilst our Maths outcomes were favourable against the NA at the end of EYFS and KS1 AND KS2, at exceeding, Maths will remain a whole school focus, with an emphasis on Reasoning and challenging the more able.

Increasing the % of children achieving GD in RD at the end of EYFS , KS1 and KS2 will also remain a focus

Our KEY priority is to sustain improvement

- Progress is at least good for ALL groups , particular focus on boys
- > Very Able pupils further increase percentage of children achieving higher standard in writing /Reading / Maths at the end of KS1 and 2
- > Sustain improvement in Phonics and increase the percentage achieving the standard by the end of Year 2
- > Increase attainment in Science (particularly girls)

Governors Monitoring :

- **FGB** meetings Headteacher's Executive Reports
- > Evaluation of Inspection Data Dashboard (and other external and internal data) ; attend SEP meetings
- > Termly Monitoring of Literacy particular focus on phonics / boys progress in RD WR and MA
- > Termly Monitoring of Maths –focus on the More Able and those with the potential to exceed expectations

TARGET	ACTIONS	KEY PEOPLE	TIMESCALE	OUTCOME	MONITORING
			RESOURCES		
			COSTS		REVIEW
					How will we know?
					How will we know.

Progress is at least good for ALL groups, (particular focus on boys and Vulnerable groups – PP / SEND))	 Identify Barriers to learning for Vulnerable groups and boys Implement Intervention/ Provision timetables Revisit DATA JOURNEY and expectations regarding progress Set targets – review termly – SEND Reviews / Data Mtg / Appraisal Teachers identify 'Drop Off children and those who could move from Expected to Exceeding Stimulus carefully considered Celebrate boys progress / attainment Literacy Lead to research purchase reading Material for Boys 	HT / SS SS/ Class teachers	July 2017 Reviewed through SEND and DATA reviews termly Autumn Term 2017 / Review Summer 2018	 Pupils in vulnerable groups will make increased progress, narrowing the gap Gender Gap has narrowed and boys attainment is in-line with NA in all Subjects, including phonics As a result of effective deployment of staff and resources, vulnerable groups have narrowed the gap 	Appraisal SPTO – Data Analysis Books Scrutiny Environment / Learning Walks Pupil interviews
Very Able pupils – further increase percentage of children achieving higher standard in writing / Reading Maths at the end of EYFS KS1 and 2(RD at KS2)	 Regular moderation and sharing of good practise Ensure work is linked tightly to the children's next steps To ensure that differentiation (including questioning) provides challenge for more able pupils SL Writing topics and reading material chosen to inspire boys Planned opportunities for sustained writing 	HT / SENCO		Percentage of children achieving GD has increased Percentage of KS2 children attaining GD in Reading has increased Percentage of children in KS1 attaining GD in MA and WR is in line with RD attainment at GD. (<i>Ofsted</i> <i>focus May 2014)</i>	Data analysis End of KS results Lesson observations Planning scrutiny Book scrutiny

	Subject leader to attend Literacy Forums and disseminate good practice across the school				
Sustain improvement in Phonics and increase the percentage achieving the standard by the end of Year 2	 Identify barriers and implement provision Review above half termly Provide these children with peer mentor (Linked to Priority 4) 	CS / CR / HT	Ongoing	Percentage of children achieving Phonic Retake (Y2) is in line with the NA	Assessments RWI books Pupil Interviews Data

Priority 4: Personal Development : Behaviour and Safety and Well Being of our Pupils

Key Priorities

- To ensure Safeguarding Procedures are Outstanding
- To further increase the children's responsibility for their own learning and behaviour
- To ensure attendance remains at least good for all groups (FSM / PP/ SEND)
- To promote the emotional and mental health of our pupils and their families Background to Priority

incidents of poor behaviour w	Last year lesson observations and learning walks revealed children had a good sense of belonging and an increased understanding of collective responsibility. The level of reported incidents of poor behaviour was low; OUR Annual Questionnaire March 2017 www.childokeford.dorset.sch.uk							
We want to develop the peer i	mentoring programme that we	started last year ; this had a po	ositive impact in terms	of :				
• increasing pupil resp	onsibility for their own and oth	ners learning						
increasing motivation	1 and enjoyment							
promoting relationsh	•							
 deepening pupils con 	ceptual understanding							
To ensu	re Safeguarding Procedures	s are Outstanding						
➢ To furth	ner increase the children's r	esponsibility for their own	learning and behavio	our				
Continu	e to rigorously monitor atte	endance, particularly key g	roups (Disadvantag	ges – FSM / PP ; SEND)				
\checkmark								
Governors Monitoring :								
Annual Safeguardi	ng Audit							
Learning Walks								
-	checks termly ; Health ands	afety Audit						
	sheeks terminy, freatth ands	aloty Mult						
TARGET	ACTIONS	KEY PEOPLE	TIMESCALE	OUTCOME	MONITORING			
			RESOURCES					
			COSTS		REVIEW			
					How will we know?			

To ensure Safeguarding	Review existing safeguarding	All Stakeholders received	4 th September 2017	leaders, governors and managers	Annual Audit
Procedures are Outstanding	procedures against the latest Ofsted Criteria :inspecting	this update / Training	County Led	Create a positive culture and ethos where safeguarding is an important	e-safety curriculum
Outstanding	Safeguarding in early years education and skills setting			part of everyday life in the setting backed up by training at every level	Concern logs
	Update All Stakeholders on Key Changes to Keeping			Safeguarding policies and procedures are highly effective	Chronology Newsletters
	Children Safe in Education Staff complete PREVENT	Termly	December 2017	effective safe recruitment and vetting processes are in place	Attendance logs / tracking
	training Review Serious Case reviews		Termly	staff are aware of the signs that children or learners may be at risk of harm either within the setting or in	
		Headteacher and Carol	December 2017	the family or wider community outside the setting	
	Carry out Annual safeguarding audit / Review 2016-17 Action Plan and	Wee (Designated Governor for Safeguarding)		response times are speedy to any safeguarding concerns that are raised the school works effectively with	
	update 2017-18 (REFER to this for key actions)			other agencies to safeguard children the governors understand their	
	Ensure e-safety curriculum continues to embed across the	Carl Adey – IT lead		statutory role and responsibilities in relation to safeguarding the children have a good understanding of how to keep safe on the internet as a resultof an effective	
	school	January 2018		e-safety curriculum and PSHE curriculum	
	Research E-SAFETY Champions /workshops for Spring Term	November			
	Spring roun	6 th February 2018 – Internet Safety Day			

To promote self- responsibility, respect and tolerance for others as part of pupils' spiritual, moral, social and cultural development	Develop AFL – effective feedback Pupil / Pupil (Appraisal Focus 2017-18) Employ strategies : gallery time ; Continue to reinforce school values and learning attitudes and behaviours Pupils will be encouraged to undertake responsibilities e.g. break time buddies, , admin assistant, classroom monitor roles Identify Peer Mentors / Mediators PSHE lessons will ensure pupils understand the social and emotional aspects of learning Collective Worship will promote a sense of community and recognition of British values and core Christian values	HT / ELSA TA Jill Corbett	Autumn Term 2016 Ongoing October 31 st (INSET DAY)	Children displaying positive learning attitudes and behaviours Children increasingly confident to assess their own and other work Staff employing a wide range of AFL strategies to engage children in their own learning Pupils will demonstrate self- responsibility and respect for others • Pupils will be able to articulate their feelings and discuss the feelings of others • Pupils will be able to discuss and debate philosophical issues Pupils will recognise their role as part of the school and wider community • Pupils will be active in taking responsibility for the organisation of the school and their classroom	Pupil questionnaires • Pupil voice interviews • Lesson plans • Lesson observations • Learning walks • School Council Meeting • CW evaluations • Website Blogs
To ensure attendance	Monthly checksUpdates in	Headteacher / PA Mrs Hanson / SENCO	Ongoing	Attendance is at least 97.1% All children are attending regularly (Attendance log

remains at least good for all groups (FSM / PP/ SEND)	newsletters Involve the children – rewards / incentives / displays Revisit Attendance Policy to align with revised county and DFE guidelines	FGB Parents / children		95% +) All stakeholders are clear about the expectations and the importance of regular attendance	Letters home to parents Minutes of meetings / action taken Displays Website
To promote the emotional and mental health of our pupils and their families	 SENCO to visit Shaftesbury Primary to observe Family Support Day SENCO to timetable days every half term 	SENCO Other key agencies – Localities/ Behaviour / School Nurse	Ongoing Family Support Days – every half term 6 Across the year	As a result of effective ELSA programme children's confidence and self -efficacy has improved Families feel supported and relationships between school and home are strengthened Pupils will demonstrate good self- esteem and mental well-being	Family Support Day Notes
	 TA to attend ELSA training Termly reviews with DSL / SENCO 	Jill Corbett SENCO HT	Several sessions in Autumn term	Training complete and positively impacting	Appraisal Review Minutes